TANZANIA - WAVE 3

FIRM	
	ENTERPRISE NO
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AFRICA

Regional Program on Enterprise Development

Wave III Tanzania Questionnaire

February 1996

The World Bank
Helsinki School of Economics, Finland
University of Dar es Salaam, Tanzania
Finnida

ENTERED BY: 1000 1000	5	X	
CHECKED BY DATA-ENTRY OPERATOR	X	X	
REVIEWED, NOT OK: CHECK WITH INTERVIEWERS	X		
CHECKED WITH INTERVIEWERS: ENTER	4		/
REVIEWED AND APPROVED			X

REPORT REQUESTED?	TELEGAY. VO FAX	ENGLISH	TOWN: $\sqrt{0} A DOT$ LANGUAGE?	P.O. BOX: VO A DO B RUTASHOBYA 13 TOMBAK 14 ZUBERI 15	STREET:	ADDRESS: KAIJAGE	VOINTI	FORMAL? 1 INFORMAL? 2 SERVICE INSTITUTION? 3	IS THIS FIRM Have there been any changes in the firm information on this page since last year?	6543	LOCATION: Dar es Salaam 1 Morogoro 2 LCCA RESPONDENT: VORES	SECTOR: Food		ENTERPRISE NO. WAY	FIRM
		VOLANCT					INTA VOINT 2	VOCHAN	agé since last year?	7	5	3	ω	WAVE NO.	

FIRST VISIT

DATE AND TIME PROPOSED FOR THE VISIT

		DAY
DATE OF THE INTERVIEW	r	MONTH
EW		TIME

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TIME BEGUN

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SECOND VISIT

DATE AND TIME PROPOSED

MONTH
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DATE OF THE INTERVIEW

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NO CONTACT3	UNCOMPLETED2	COMPLETED1

SECTION TITLE

RESULT: COMPLETED 1
UNCOMPLETED 2
NO CONTACT 3

Entrepreneurship

Technology

Competition General firm

Labor markets

Training

Financial markets

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26-28	67-17	2	18-20	10-17	10-17	-9	1-0			PAGES
~	``		,	~		7		YES1	SECTIONS	UNCOMPLETED
<i>,</i> ,	c	√		-)		-		IMPLEMENTATION (IF NOT IN ORDER)	OBDEB OF
	1,	1,		1 22		けどとてお			RESPONDENT'S POSITION OR FUNCTION	
			19		-		Poor3	Good 1 Moderate 2	COOPERATIVENESS OF RESPONDENT:	

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Investor confidence

10. Adjustment

Regulation

Infrastructure

41-44

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32-40 29-31

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12. Business Support services

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								, and a second	OBSERVATIONS	General assessment of the	13. Labor market appendices
		1 8 Canto & 18 11 1 18 18 18 18 18 18 18 18 18 18 1	AL SE SER			TOURS TO THE STATE OF THE STATE	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		, moderately good	lity of the data	
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AFRICA REGIONAL PROGRAM ON ENTERPRISE DEVELOPMENT WAVE 3 TANZANIA QUESTIONNAIRE

REPORTS OR IN INFORMATION RELEASED TO OUTSIDERS. POINTS THAT SHOULD BE MADE ARE LISTED BELOW). ALSO MAKE SURE THE RESPONDENT UNDERSTANDS THAT ALI INFORMATION G5ATHERED IN THESE QUESTIONNAIRES IS CONFIDENTIAL. NO FIRM NAMES WILL BE USED IN FINAL HIM/HER OF THE REASONS FOR THE INTERVIEW AND THE IMPORTANCE OF THE DATA WHICH WILL RESULT (SEVERAL BEFORE BEGINNING THE INTERVIEW, THANK THE RESPONDENT FOR HIS PARTICIPATION LAST YEAR AND REMIND

SEVERAL IMPORTANT POINTS TO STRESS IN EXPLAINING THE REASONS FOR THE INTERVIEW:

- problems of local business will be helpful in these efforts The World Bank and other donors are interested in supporting the private sector more directly. Information on the
- detailed questions. Thank you for taking the time to talk to us In order to know what specific policies and programs will assist the businesses in your industry, we have to ask rather
- We would be happy to give you a final report of the results of this study.

IF THAT ANSWER IS REALLY VALID OR IS ONE OF THE CHOICES ALLOWED IN THE CODING. THE FIRM OR RESPONDENT, THE ANSWER SHOULD BE WRITTEN DOWN AS NA. USE THE NUMBER ZERO OR NIL (0) ONLY *INFORMATION* THE RESPONSE SHOULD BE WRITTEN DOWN AS *DK*; AND (2) WHERE THE QUESTION *DOES NOT APPLY* TO THROUGHOUT THE QUESTIONNAIRE: (1) WHERE THE RESPONDENT ANSWERS DON'T KNOW OR NOT AVAILABLE IN RECORDING RESPONSES, PLEASE REMEMBER THE TWO FOLLOWING STANDARD CODINGS THAT APPLY

	10	9	80	7	6	Ch.	4	ω	•	2	1 V37A V37B		-	Z	N READ THE LIST OF ACTIVITIES SHOWN AT M THE BOTTOM OF THE PAGE B	K following activities at work or on company time E during your first 12 months with the company? R	
							1				V37c V3	c	i cons		ACTIVITIES	you spend or I work or on co nonths with th	
					 1				-		7375 V37E	E			SHOWN AT	n each of the ompany time e company?	
					1					+-	V23A V292	>			READ THE THE BOTT	How many hou following activi company time the company?	38
			 -					+		<u>L</u>	1821/28	ВС	HOURS		READ THE LIST OF ACTIVITIES SHOWN AT THE BOTTOM OF THE PAGE	How many hours did you spend on each of the following activities on your own time (not on company time) during your first 12 months with the company?	
<u> </u>						-				CLOSA > 0	→-		JRS		TIVITIES SHO PAGE	spend on eac ur own time (n our first 12 moi	
										Jos A		П			TA NWC	h of the of or on nths with	
										\29				PRIVATE2	technical institute a public or a private institution	If you spent time doing activity A, was the school, vocational or	39.
										V40		HST			IF THE COMPANY PAID OR NO PERSONAL PAYMENT WAS MADE THEN PUT ZERO.	How much did you have to personally pay for the training materials or the course (a)	40.

A. At a school, vocational or training institute	The survey types of training activity definitions for any survey and the survey	Please use the following time of the	
5	definitions for anomaly		

A. At a school, vocational or training instituteB. At an industry association training centerC. Formal training courses provided by your employer

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Instructions from a supervisor or co workers.

Watching others or learning on your own

APPENDIX TO LABOR MARKET QUESTIONNAIRE: SURVEY FOR A SUB-SAMPLE OF WORKERS

	10	9	68	7	6	01	4	ω	2	-		20	ımæ	Z ⊂Z	20 m z	₹ <i>7</i> 2 C
										ALAP_Z	TSH				last year?	How much did you get
									1	H0025-3	HOURS				week do you currently work for this firm?	How many hours per
									365 A CASA 266 A 216 A 28E	NO 1017	1	IF NO FOR ALL, ⇒ 36)	YES1 NO2	READ THE LIST OF ACTIVITIES SHOWN AT THE BOTTOM OF THE PAGE	If you held a job before joining this company, did you ever participate in any of the following learning activities?	
									V 35			PRIVATE2	PUBLIC1	technical institute a public or a private institution	If 34-A was yes, was the school,	35.
									V36A V36B V36C V36D V36E	A B C D E	(IF NO FOR ALL, ⇒ 41)	YES1 NO2	THE PAGE	activities?	In the first 12 months after joining this company, did you ever participate in any of the following learning.	36.

Please use the following types of training activity definitions for answering Questions 34-45:

At an industry association training center

C. Formal training courses provided by your employer

iu o

Watching others or learning on your own Instructions from a supervisor or co workers.

			T																			
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												ACF_?			·		(⇒ 23)	YES 1	allowance?	food	До уоц	21.
											ערטו ">	DI AF 3	TSH						pay period?	do you	How much	22.
											HLH-X	2				-	(⇒ 25)	YES1	allowance?	receive a	Do you	23.
											ALAH-3	À							per pay period?	you receive		24.
											ALC-3					(1)	NO 27	YES	clothing allowance?	Do you		25.
											ALAC_ 7	Н	1					5000	per pay	How much do		36
										7-171	AITO						NO2 (⇒ 29)	YES1	a transport allowance?	Do you receive	27.	
										MCAI->	?	HST				•		period?		How much do	28.	
										ALX-3						(⇒ 31)	YES1	bonus?	receive a	7	29.	
1										ALAX-3	ij.	<u> </u>							How much is	: ;	30	
									1	A4-3						(⇒ 33)	YES 1	bonus?	Do you receive any production or merit	37.		
																					ı	<u></u>

NOTE: JOB/LABOR CATEGORIES (QUESTIONS 14-15) MUST MATCH THOSE IN THE LABOR MARKET QUESTIONNAIRE.

Pro Tec	Ма			T	,	Ţ	,			-					
Professionals Engineers Physical S Accountar math	Managers	10	9	8	7	6	5	4	ω	2	-1		¤mœ≼⊂z	Z M Z Z O S	٤
Professionals (Require University Degree) Engineers												REL-3	YES 1 NO 2	Are you a relative of the firm owner or manager?	3
University L												070-3	YES1 NO2	Are you a member of a labor union?	
Cists											JOBN-3	CODE USING THE LABOR CATEGORIES BELOW		14. What is your job now?	
ં બંહ્યં તાં તાં	1 08										JOBL-3	CODE USING THE LABOR CATEGORIES BELOW		15. What was your job last year?	
Skilled Office (i.e. Skilled Office (i.e. Unskilled Office (i.e. Unskilled Office (i.e. Sales Workers Sales Assistants Sales Assistants Service Workers (i.e.											JOBS_3	CODE USING THE LABOR CATEGORIES BELOW		16. What was your job when you started in this firm?	
Skilled Office (i.e., steno., typists, word processors) Unskilled Office (i.e., messengers, helpers) Sales Workers Specialized Sales Sales Assistants Service Workers (i.e. cleaners, guards, servers)												PAYN_3	PIECE RATE 1 PIECE RATE 2 PERCENT OF FIRMS' SALES3	17. How are you currently paid?	
3											SALNU 3	WEEK 3 MONTH 4 YEAR 5	TIME UNIT:	18. What is your total current or usual wage/salary (excluding allowances)?	
6 7 8	_		1								TSH S ALN. 2	5 4 3 1	NIT	stal current salary wances)?	
Production Workers Foremen and Su Electriclans, Plun Machine Mainten Machine operato Laborers, helpers Industry Specific Industry Specific										74.000	TIME UNIT	WEEK 2 WOUTH 3 YEAR 5	allowances)? TIME UNIT:	19. (SKIP IF THIS WORK WAS INTERVIEWED LAST YEAR)	
Foremen and Supervisors										SHIL-3	HST	α ω 4 το	ast year (excluding allowances)? TIME UNIT: HOUR	19. (SKIP IF THIS WORKER WAS INTERVIEWED LAST YEAR)	
dersepair										SALSW-3	TIME UNIT	DAY 2 WEEK 3 MONTH 4 YEAR 5	What was your wage/sa when you started (exclu allowances)? TIME UNIT:	20. (SKIP IF THIS WORKER WAS INTERVIEWED LA: YEAR)	
11 12 13 f equipment 14 15 16										SALS. 3	HST	5 4 3 2	what was your wage/salary when you started (excluding allowances)? TIME UNIT: HOUR	20. (SKIP IF THIS WORKER WAS INTERVIEWED LAST YEAR)	

APPENDIX TO LABOR MARKET QUESTIONNAIRE: SURVEY FOR A SUB-SAMPLE OF WORKERS

2.(a)

2.(b)

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epecial illustructions for question 2.(b):	pecial inch		10	9	8	7		Ď.	5	4	C	3	2	1 . Z	\perp				-		HERE	WORKERS	THE	ENTER THE	PLEASE	:
cuons I		-												121,3						NO2	(=> 14)	ΥΕ'? •	you last	interview	Did we	2.(a)
or questic														MID2	TABLE	TIONS BELOW THIS	LOOK AT					year	interviewee	the	What was	2.(b)
on 2.(b):														061-3						OTHER4	ASIAN 3	AFRICAN 1		ORIGIN?	,	3
					1									SEX-3						FEMALE2	MA Ti			SEX	4.	
			_	-	-									AGF_3	YEARS								age?	What	, Or	
				_	1	1	_								YEAR	ર	- H7	is UE	ト		3CN001	leave	ğ d	When	6	
													TO COLU	ハフこへ	POSTGRADUATE (DOMESTIC) 11 POSTGRADUATE (ABROAD) 12	PROFESSIONAL SCHOOL 8 UNIVERSITY, TECHNICAL 9 UNIVERSITY, NON-TECHNICAL 10	TECHNICAL/POLYTECHNICAL	A-LEVEL (Fo. 5-6) 5	SECONDARY	(St. 5-8, only hafter 1064)	(St. 1-4, 1-7 after 1964)	NONE	education you completed?	What is the highest level of	7.	
	-													Form No.	Σ	FN8-			Form 2	Standard 1	Dacison	or form you	highest standard		8.	
														YEARS MONTHS	S-wan	,						for this firm?	How long have	à	0	
	-			+	1									YEARS	WEXP-3 PERM-3			working in this firm?	started	you have	exper-	years	How many	10.		
															PERM-3			NO2	YES1		employee	permanent	Are you a			

FOR EACH EMPLOYEE/WORKER THAT WAS INTERVIEWED <u>FOR SURE</u> LAST YEAR (THE DETAILED INFORMATION ABOUT EACH EMPLOYEE/WORKER THAT IS PROVIDED IN THE FIRM FACT SHEET IS THERE FOR THIS SPECIFIC PURPOSEI), PLEASE ENTER THE NUMBER HE/SHE WAS ASSIGNED LAST YEAR (IN BOLD TYPE ON THE FIRM FACT SHEET).

APPENDIX TO LABOR MARKET QUESTIONNAIRE: SURVEYS FOR SUB-SAMPLE OF WORKERS

INSTRUCTIONS FOR INTERVIEWERS

INTERVIEW THE WORKERS THAT WERE INTERVIEWED IN WAVE 2 (DETAILED INFORMATION ABOUT EACH OF THE EMPLOYEES/WORKERS INTERVIEWED LAST WE SUGGEST YOU INTERVIEW 10 EMPLOYEES/WORKERS FROM EACH FIRM (OR AS MANY AS ARE AVAILABLE). WHERE YOU HAVE THEIR NAMES, TRY TO YEAR IS PROVIDED IN THE FIRM FACT SHEET). PLEASE ALSO OBSERVE THE FOLLOWING GUIDELINES IN SELECTING WORKERS TO INTERVIEW:

INTERVIEW AT LEAST ONE EMPLOYEE/WORKER FROM EACH CATEGORY IN WHICH THE FIRM SHOWS EMPLOYEES IN THE LABOR MARKET QUESTIONNAIRE BE SURE TO INTERVIEW AT LEAST ONE MANAGER, AND IF YOU CAN SEE FROM THE FIRM FACT SHEET THAT NO EMPLOYEE/WORKER WAS INTERVIEWED LAST YEAR IN ONE OF THE CATEGORIES IN WHICH THE FIRM YET SHOWS TO HAVE EMPLOYEES/WORKERS, TRY TO INTERVIEW AT LEAST ONE THIS YEAR.

Professional (Requires University Degree) Engineer 2 Physical scientist 2 Accountant, economist, programmer, 3 Production Worker Foreman and supervisor Electrician, plumber, welder 12 Machine operator or assembler 13 Seles Worker 5 Sales assistant 6 Service Worker 10 (i.e., cleaners, guards, food prep. 11 (i.e., cleaners, guards, food prep. 11 Machine operator or assembler 12 Machine operator or assembler 13 Laborer, helper 15 Industry Specific 2 (SPECIFY) 16 Industry Specific 3 (SPECIFY) 17 Industry Specific 4 (SPECIFY) 18 Sales assistant 8	Sales assistant	Sales Worker Specialized sales works.	Office Worker Skilled office worker 6 Unskilled office worker 7	Technician	Accountant, economist, programmer, mathematician	Professional (Requires University Degree) Engineer	manager
				O1	3 Pn	N	

IF THE FIRM EMPLOYS CASUAL WORKERS, ASK TO INTERVIEW AT LEAST ONE CASUAL WORKER.

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<u>)</u>	SERVICE #	
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		BUSINESS SUPPORT SERVICES
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DESCRIBE:	
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(c) Was the service provided to your firm useful?

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NO2	YES 1	
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- C3A

If yes, describe the benefits to your firm's operations:

DESCRIBE:_

C3B

If no, what should the service do to make it more useful to your firm:

DESCRIBE: C3N

<u>c</u>

If the answer is yes to one or more of the services above, answer the following questions for each of the services:

12. BUSINESS SUPPORT SERVICES

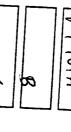
	_
agencies, foreign donor programs or NGOs since our visit last year in any of the following areas? (MULTIPLE ANSWERS ALLOWED)	Has your firm had any assistance and the same and the sam

- (a) Technical consulting and engineering services
- (b) Managerial consulting (except export assistance)

(c) Export assistance

(e) Managerial training (d) Technical training





(f) Financial assistar

9	3	3	(9)	;
(j) Assistance for legal formalities	(i) Pressure group	(h) Manufacturing services	(9) Infrastructure facilities	studies)
				ΪΫ

Board of External Trade (BET) Centre for Agricultural Mechanization and Rural Technology (CARMATEC) Chamber of Commerce High Precision Technological Centre (HPTC) Institute of Development Management (IDM) Institute of Finance Management (IFM) Investment Promotion Centre (IPC) Metal Engineering and Industries Development Association (MEIDA) Other industry Association (TO BE SPECIFIED IN FOLLOWING QUESTIONS) Tanzania Association of Employers (TAE) Tanzania Food and Nutrition Centre (TFNC) Tanzania Food and Nutrition Centre (TFNC) Investment Promotion Centre (TFNC) Tanzania Industrial Research and Development Organization (TIRDO) To BE SPECIFIED IN FOLLOWING QUESTIONS) 10 Tanzania Industrial Research and Development Organization (TIRDO) To BE SPECIFIED IN FOLLOWING QUESTIONS) 11 Tanzania Industrial Research and Development Organization (TIRDO) 15 University of Dar es Salaam (if other than IDM or IFM, TO BE SPECIFIED IN FOLL QUEST.) 18

11. INVESTOR CONFIDENCE QUESTIONNAIRE

EXPLAIN TO THE RESPONDENT THAT WE ARE INTERESTED IN HIS EXPECTATIONS FOR THE FUTURE.

IE THE RESPONDENT DOES NOT KNOW, DK SHOULD BE WRITTEN AS THE ANSWER. NO CHANGE SHOULD BE RECORDED AS Q. DECREASES SHOULD BE MARKED WITH A NEGATIVE SIGN.

3		3	9		3	(e)		<u>a</u>	(c)	7 =	<u>.</u> T	_	Т				
export duties	and mental and market	Import duties on the firm's	The inflation rate	- 1	(TSH per USD)	The parallel market exchange retain	per USD)) Bank lending rates	(b) The firm's employment (full-time)	Th.,	(a) The firm's sales (volume)				errial are your firm's expectations about	1 What
ア	7	=	<u>v</u>	<u></u>	13	١٤	•	7.2		73	N480111	(0)	PERCENT	change from present level)	1 Year from Now (Percent	expectations abo	
23	Ti W	li	6.5	FS	F3	1	72	C W	153	3	V4801A3	ENCENT		change from present level)	3 Years from	Ξ.	
											 -						

																		
	<u>(9</u>	3	<u>@</u>	T	<u>G</u>	<u>(c)</u>	T	D	3	— (a)	 							
(SPECIFY:	(SADC, PTA) trade barriers Other policies	Reductions in regional	Business tax schedule	""POIL LADITS	mond in the	Exchange rate policy		Investment code	Labor legislation									
		\downarrow			2		w	100	N4802A		NO 1	THEN ⇒ 4	KNOW	IF NO OR	one year?	important changes in	Do you expect	Ņ
					0	D	Z,	1160841	V Cu D III	DECREASE 3	NO CHANGE. 1 INCREASE 2					output (volume)?	How would this	3.
					Ç	3	2	11408HM			YES 1	NEXT LINE	DON'T KNOW	i	three years?	changes in	Do you expect	4
				6	,	B	1,000	1111onch	DECREASE3	INCREASE 2	NO CHANGE: 1				employees you will wish to have?			5.

10. ADJUSTMENT QUESTIONNAIRE

What are your three biggest problems this year?

NOTE: DO NOT READ OFF THESE CATEGORIES. LET THE RESPONDENT ANSWER, THEN CODE. IF RESPONDENT CANNOT ANSWER, HAVE A DISCUSSION.

147.03 A	FIRST	GOVERNMENT RESTRICTIONS ON ACTIVITIES GAINING INVESTMENT BENEFITS LABOR REGULATIONS DIFFICULTY IN OBTAINING LICENSES CORRUPTION LACK OF SERVICED INDUSTRIAL SITES LACK OF BUSINESS SUPPORT SERVICES LACK OF INFRASTRUCTURE ACCESS TO IMPORTED RAW MATERIALS COST OF IMPORTED RAW MATERIALS ACCESS TO DOMESTIC RAW MATERIALS COST OF DOMESTIC RAW MATERIALS COST OF DOMESTIC RAW MATERIALS ACCESS TO CREDIT 15 ACCESS TO CREDIT	TAYES
N4703 B	SECOND		
V4703C	41.00	INFLATION	

ASK THE FOLLOWING TWO QUESTIONS ABOUT THE BUSINESS FACTORS LISTED BELOW:

Cost of foreign exchange Competition from Imports Competition from local firms Access to imported raw materials Cost of imported raw materials Opportunities to buy foreign machinery and equipment not available Business support services Utility Prices Demand for product Other (SPECIFY:
Cost of foreign exchange Competition from Imports Competition from local firms Access to imported raw materials Copportunities to buy foreign machinery and equipment not available before the reform program Jusiness support services Julilly Prices Julilly Prices Julilly Prices
n imports n local firms red raw materials raw materials upy foreign machinery and equipment not available program services
on from local firms Imported raw materials corted raw materials es to buy foreign machinery and equipment not available reform program upport services corted raw materials
to imported raw materials mported raw materials mities to buy foreign machinery and equipment not available te reform program support services ces for product for product
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unities to buy foreign machinery and equipment not available the reform program ss support services rices for product PECIFY:
ss support services rices d for product SPECIFY:
Prices Ind for product SPECIFY:
nd for product
(SPECIFY:)

9. REGULATION QUESTIONNAIRE

a	:]	<u>0</u>	3	Ē (-				OBSTACLES AFFECTING FIRMS' ABILITY TO TEMPORARII Y REDUCE		
(d) Other (SPECIFY:	High financial costs for layoffs Other (SPECIFY:		- 1	Government rules			ABILITY TO TEMPORARILY REDUCE PRODUCTION				
Ø	2	`	Ø	14501A		Improved 1 No Change 2 Worsened 3	to temporarily requice production changed in the last year?	following obstacles affecting your ability	-		
D	C		. B	14502A	Severe Problem5	Not a problem 1 Slight problem 2 Moderate problem 3 Large Problem 4	firm now?	How severe a problem are these obstacles for your	2.		

(b) (a	2 P
(a) Government restrictions on selling the enterprise or transferring assets (b) The legal process of bankruptcy or liquidation	ABILITY TO CLOSE DOWN
V4503A 03B	How have the following factors affecting your ability to close down changed in the last year? Improved 1 No Change 2 Worsened 3
BHASSHA	How severe a problem are these factors for your firm now? Not a problem

(h) Other (Specify:	(a) condition	(a) Commission	(f) Difficulty in Obtaining Licenses	(e) Labor Regulations	(v) vage Costs	(c) Gaining Investment Benefits		(b) Taxes	Sugnature search search	(a) Ownership Beculation			ASK QUESTIONS 5 AND 6 ABOUT THE FOLLOWING REGULATION CATEGORIES
					6	0		R	1/4505 H		Improved 1 No Change 2 Worsened 3	following regulations changed in the last year?	5.
					O	C	15	7.	N4506A	Severe Problem 5	Not a problem 1 Slight problem 2 Moderate problem . 3 Large Problem	How severe a problem are these regulations for your firm?	O.

Assuming that you have approximately the same labor force as a year ago, would you say that you can produce more today with this labor force than you could have produced a year

NO2	YES1
(⇒ NE)	
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NEXT SECTION OF THE QUESTIONNAIRE)

1054A

By what percentage can you produce more today?

%

By approximately what percentage has the wage cost of this labor force risen since last year?

9

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V4509

8. INFRASTRUCTURE QUESTIONNAIRE

Part II. Electricity/Power

usually have during the rain season (Including Power Outages That do you STOP PRODUCTION BECAUSE THE FIRM HAS A GENERATOR)?	5. How many hours of power outages during the second	Produces only	Buys only	4. Do you buy power from TANESCO	7	Š	(SPECIFY: 4202XT - 027	POWER IS NOT SUPPLIED TO THE AREA 7	NO SUITABLE MACHINES TO THE LOCAL ELECTRICITY SUPPLY CHARACTERISTICS NO SUITABLE PREMISES FOR INSTALLING ELECTRICITY-OPERATED MACHINES 5	BUYING AND OPERATING A GENERATOR WOULD BE TOO EXPENSIVE MACHINES OPERATED BY ELECTRICITY ARE TOO EXPENSIVE LCC INICITY AND RELATED TOO 1 1 1 1 1 1 1 1 1 1 1 1	 Why don't you have tools and/or machines operated with electricity? (MULTIPLE ANSWERS ALLOWED) 		 Do you have any tools and/or machines operated with electricity? 		8,
8. If the power supply wi	(SPECIFY: V4307G	(g) Other?	Э	(e) Acquire a generator or add to existing generator capacity?	(d) Adapt the machinery so that, when operated, it would Consume less?	(c) Charge higher prices?	(b) Add to capacity?	(a) Produce more? V4207A	NO, NO CHANGE 1 NO, ON THE CONTRARY 2 DON'T KNOW, DIFFICULT TO SAY 4	⇒ IF 0 To 7. If the	HOURS: V4206	1. How many hours of power outages during regular working hours (i.e., per day) do you usually have during the dry season (INCLUDING POWER OUTAGES THAT DO NOT STOP PRODUCTION BECAUSE THE FIRM HAS A GENERATOR)?		Part I. General Infrastructure	INFRASTRUCTURE QUESTIONNAIRE

HOURS:

V4205

If the power supply were stable but electricity price were 50% higher than today, by what percentage would your electricity consumption change (ANSWERS CAN RANGE FROM -100% to $+\infty$)?

%

V4208

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		8. INFRASTRUCTURE QUESTIONNAIRE Part I. General infrastructure	STIONNAIRE
. . 	it or dete	, S	in the last year, have you acquired or constructed any of the following items or begundoing any of the following activities?
*	NO CHANGE 2 DETERIORATION 3		YES
(a)	a) electricity?	D 10 14/	
(b)) water?		(a) generators?
(c)) freight transport (railroads, barges, trucks)?		(b) wells/cisterns?
<u>a</u>) Iransport for workers?		(C) freight transport?
(е)	roads?		(d) transportation for workers?
3		77	(e) roads?
© :	handling facilities of circular	; m) CB/Walkie-talkie/Radio?
)		(8)) loading/unloading labor for the ports?
)		(h)) waste disposal?
. 3	security	- M	security?
9	(SPECIFY: V4(0)	() () ()	other?
			(SPECIFY: V + 102

FINANCIAL MARKETS AND CONTRACTUAL RELATIONS QUESTIONNAIRE

SUMMARY OF LOAN BALANCES GRANTED BY THE ENTERPRISE OR ENTERPRISE OWNER, EXCLUDING FINANCIAL TRANSACTIONS FOR PURCHASE OR SALE (I.E. TRADE CREDIT), BY LOAN RECIPIENT. BE SURE TO ASK ABOUT IN KIND LOANS AS WELL, E.G.

6	0186	1 Relatives/Filends 14.
-	0.00	6. Other (SPECIFY: 01 R.6.7
	7010	5. Other enterprises
t	0184	4. Employees ³
w	0 \R3	
7	0 17 1	3. Clients ²
	7187	2. Supplier ²
V4002RV	1/4001R)	1. Relatives/Friends
HST	HST	
What are the current balances due in-kind from []	What are the current cash balances due from []	
2		

Excluding Trade Credit Relatives/Friends Who Are Not Also Suppliers, Clients, Employees, Or Other Enterprises,

Loans other than simple advances on salary

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	RT ≤
	Depc
	Sits in
Miles	ine ii
	- 1

THE FOLLOWING QUESTIONS APPLY TO ACCOUNTS AND ASSETS OF THE ENTERPRISE OR, IF THOSE ARE NOT SEPARABLE, THE ACCOUNTS OF THE OWNER. AS A RULE OF THUMB: IN CASE OF A SOLE PROPRIETOR THE ACCOUNTS AND ASSETS OF THE ENTERPRISE AND OWNER CAN NOT BE SEPARATED.

_
Do
≤
ğ
have
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any
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2	YES1
N	_

- <u>e</u> Current?
- € Savings
- Foreign Currency Account
- (d) Foreign Bank Account

Do you have/keep your savings/money in some other forms/places (e.g., in the form of

1001D

V4001 C

V4ODI 13

V4001 A

'n

(IF YES, SPECIFY:

	. INAMIN	CIAL MARKETS AND CON	INANCIAL MARKETS AND CONTRACTUAL RELATIONS QUESTIONNAIRE
		Part IV: Ir	Informal Borrowing
SUMMARY OF LOANS OR ADVANCE FIRMS EXCLUDING TRANSACTIONS MATERIALS.	S IN THE LAST YE FOR PURCHASE	EAR FROM NON-INS	SUMMARY OF LOANS OR ADVANCES IN THE LAST YEAR FROM NON-INSTITUTIONAL SOURCES (i.e. FRIENDS, RELATIVES, MONEYLENDERS AND MATERIALS. MATERIALS.
 Have you borrowed from friends, relatives, moneylenders and firms (excluding trade credit) in the last year? 	noneylenders and firms	s (<u>excluding</u> trade credit)	What were your total interest costs on these loans?
YES1 NO2	(⇒ PART V)	V3901	Total Interest Costs: Period:
2. Why did you choose to borrow from this informal sources			Annual 1 13905 p
	rmai source?		6. What do you think would be the
More favorable interest rate 1			
No collateral required		V3902	TSH: 1/3906
(Specify:	V3902T		7. Are you currently a member of an informal group?
	ω	4	2 (⇒ PART V) V S ? 0 /
	What are the current cash	What is the amount due in	8. What is the amount of individual contributions each time?
	loans from []?	[]?	TSH: V3903
Sources	HST	TSH	9. How much did you borrow from the group in the last year?
1. Relatives/Friends	V3903R1	V3904R1	TSH: V 39 09
2. Moneylender	24	1462	Г
3. Informal Group	D a		
4. Suppliers	977	048)	
5. Clients	0,0	•	
6. Other Enterprises	97	•	
7. Other (SPECIFY: P.7-1)	40		
FINANCE QUESTIONNAIRE			

22. Have there been occasions in the past five years (including ones in the las Year (a)	
Have there been occasions in the past five years (including ones in the last year) when you applied for a bank loan and did not get the amount you applied for, or were refused? Amount Applied For Amount Received (ZERO IF REJECTED) Amount Received (ZERO IF REJECTED) Amount Received (ZERO IF REJECTED) C D D D D D D D D D	Part III: Borrowing from Formal Institutions 21. Why did the firm not apply for a loan last year? INADEQUATE COLLATERAL

7. FINANCIAL MARKETS AND CONTRACTUAL RELATIONS QUESTIONNAIRE

Part III: Borrowing from Formal Institutions

- 1	R5	54	. ps	541	RS	(SPECIFY: RST)	Ċν
}	RY	42	R4	Ry	,R4	Foreign Bank Loans (e.g., from IFC)	4
l l	£3	23	£3	R3	£3	Government Programs and Similar	ω
	p2	R2	R2	RZ	<i></i> ∂ / 22	Non-bank financial institutions (e.g., credit unions, etc.)	Ŋ
	V3714 R)	V3713R1	V371221	V3711P21	V37110 R1 V3711121	Banks	-
	(SPECIFY:)		HST	TSH		INSTITUTION TYPE	
	(SUCH AS STOCK)3 OTHER4	SMALLER 1 THE SAME 2 LARGER 3	YES1 NO2 (⇒ 14)		IF NONE ⇒		
	What was this collateral? (MULTIPLE ANSWERS PERMITTED) LAND/BUILDINGS1 EQUIPMENT	Compared to the value of the loan(s) for which a collateral was required, was the value of this collateral ?	For these outstanding loans, was a collateral required?	What is the total current outstanding balance of loans due?	How many loans do you have outstanding?		
	14.	13.	12.	11.	10.		

LOOK BACK AT QUESTION 3 IN PART 1 OF THIS SECTION OF THE QUESTIONNAIRE. IF BANK LOANS WERE INVOLVED IN THE FINANCING OF EQUIPMENT INVESTMENTS (TABLE CELL IN THE RIGHTMOST COLUMN WHOSE WITH A THICK RIGHT BORDER), ASK QUESTION 16 BELOW. OTHERWISE, SKIP TO QUESTION 17.

16. What was the interest rate and maturity on the largest loan in the following years:

	Interest Rate (PERCENT)	Maturity (MONTHS)
1992/93	V3716I3	- 16 M3
1993/94	4I311EN	- 16M4
1994/95	S 7916EA	-16MJ

17. Do you have any loans denominated in a foreign currency?

YES......1 NO......2

V3717

18. Has the enterprise applied to an institution for a loan in the last year?

81LEA

19. Was the application approved?

61LEA

FINANCIAL MARKETS AND CONTRACTUAL RELATIONS QUESTIONNAIRE

Part III: Borrowing from Formal Institutions

INSTITUTIONS: ASK THE FOLLOWING QUESTIONS, MAKING A CLEAR DISTINCTION BETWEEN OVERDRAFT FACILITIES AND LOANS FROM FORMAL FINANCIAL

Does the enterprise currently have any overdraft facilities?

NO......2

In how many banks do you have overdraft facilities?

<u>N</u>

136cZ

7.

Has this maximum changed over the last year?

(⇒ 10)

0

In the past year, how many times have you utilized the maximum amount of your overdraft facility?

<u>,</u>

<u>N</u>

13606

INCREASED 1
DECREASED 2
REMAINED THE SAME 3

7360J

TSH:

V3603

œ

By how much did the maximum amount increase?

TSH:

13603

What amount of an increase did you apply for, if any

TSH:

Ċ

What is the maximum amount of your overdraft facility?

HST:

V3605

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What is the current balance owed in all overdrafts?

What is the current interest rate on overdrafts?

PERCENT:

409S.A

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13609

			7. FINANCIA
	Part II:	CONTRACTUAL RELATIONS QUESTIONS	MADKETS AND COM
Cidali	Cradit	ACTUAL RELATIONS OF	
		JESTIONNAIDE	

What is the current amount due to you from all suppliers (prepayments made for goods or services to be delivered later)?

ZSH: 10551

10. What is the current outstanding balance due to you from all clients (accounts receivable)?

HST:

V3510

= What is the reason to sell on credit to your clients? (NOTE THAT IT MAY BE THAT THE FIRM ALSO SELLS CASH. THIS QUESTION REFERS ONLY TO THOSE SALES ON CREDIT. MULTIPLE ANSWERS ALLOWED) IF ANSWER TO THIS QUESTION IS 0 (I.E., CLIENTS DO *NOT* OWE ANYTHING TO THE FIRM), SKIP TO QUESTION 12.

Ü

I CAN SELL MORE OF THE PRODUCT......5 CREDIT MAKES REGULAR CLIENTS......1
IF I GIVE CREDIT, I MUST CHARGE IF I GIVE CREDIT, I MUST CHARGE INTEREST 3
THE CLIENTS DO NOT WANT TO PREPAY
OR PAY CASH OR PAY CASH A HIGHER PRICE

V3511x

Z11521 135 ll 5

What is the current amount owed to all clients (prepayments for goods or services to (Burely STITE CASH STAR VALUE IN RITO WAS A SPECIAL ARABINATIONS

TSH:

72

(SPECIFY:

THI

FIRM

Part II: Credit

NOTE: TRADE CREDIT IS <u>NOT</u> THE SAME AS TRADE DISCOUNTS FOR LARGE VOLUME ORDERS OR GOOD CLIENTS. IT IS ACCOUNTS PAYABLE AND RECEIVABLE FROM SUPPLIERS AND CLIENTS.

(d) Friends and Relatives	(c) Informal Groups	2. Prepayments from clients	(b) Trade credit 1. Supplier credit	2. Loans	(a) Bank sources 1. Overdrafts	terms of all the credit you could obtain (that you have not necessarily obtained), rank each source of credit using the scale provided in terms of access and cost in Questions 1 to 4:
V3491 a	V3401 C	13401 62	19 1048 A	V340LaZ	V 340161	wand in 1. Access is 1 (that you Very Easy
3 a	\$ 55 C	5 62	(5	· a2	13 402 al	2. Access as compared to last year is? Better
	· · · · · ·	52	. 51	۰, م2	12 EODS V	3. Costs are 1 Very Low
٩		52	5	٩2	V 3404 al	4. Costs as compared to last year are? Lower

including suppliers of capital equipment?	What is your current outstanding balance owed to all suppliers (accounts payable).

- **↓** IF ANSWER TO THIS QUESTION IS 0 (I.E., THE FIRM DOES NOT OWE ANYTHING TO ITS SUPPLIERS), SKIP TO QUESTION 9.
- Ģ Do you at present buy on credit raw materials or components (or equipment) that you would have paid cash two years ago (i.e., there has been a change from cash payment to payment on credit in the last three years)?

YES1 NO2

V3406

Do you at present use longer periods of time than a year ago before you pay the bills to your suppliers?

13407

Why do you buy on credit from your suppliers? Why don't you pay cash on delivery? (NOTE THAT IT MAY BE THAT THE FIRM ALSO BUYS CASH. THIS QUESTION REFERS ONLY TO PURCHASES ON CREDIT. MULTIPLE ANSWERS ALLOWED)

B

	(SPECIFY: VSYOSX# ch.	OTHER	WHEN THERE IS AN AMOUNT OUTSTANDING 7	I WANT TO CHECK THE QUALITY BEFORE PAYING6	MONEY BEFORE I HAVE SOLD SOME PRODUCE 5	I REQUIRE CREDIT BECAUSE I DO NOT HAVE THE	THEY ONLY SELL ON CREDIT4	THE INTEREST I PAY IS NOT VERY HIGH3	IS NOT VERY HIGH2	THE CASH DISCOUNT I CAN GET	NO DISCOUNT IF I PAY CASH1	I DO NOT PAY INTEREST AND THERE IS
L	•			•		V SYUE C	しること	4 5 4 0 6	10000	. 5700	V2co2×	

NO2 YES

Part I: Acquisition of Capital Stock

The last two years, we have discussed some of your investments. Now we would like to complete the record and discuss any investments you made in the last three years. We would also like to know about investments in your firm made by a holding company or parent company (e.g., if you leased land or buildings from a holding company). What was the amount of investment in land, buildings and equipment made in each of the following years in TSH? (CHECK THE INFORMATION FOR 1992/93 AND 1993/94 AGAINST THE FIRM FACT SHEET AND INQUIRE ABOUT ANY MAJOR DISCREPANCY).

10175	かんり	25.401	
1994/95	1993/94	1992/93	
V3201295	V320129	V3201 &93	Land
695	469	V3201\$93	Buildings
563	460	V3201693	Equipment

IF THERE WERE INVESTMENTS IN 1995 (1994/95), PLEASE OBTAIN THE FOLLOWING INFORMATION FOR THE <u>LAST</u> MAJOR INVESTMENT IN EACH OF THESE THREE CATEGORIES:

1	Land	Buildings	Equipment
2. What was the form of this acquisition? Purchase1 Lease2 (⇒ PART II)	8222A	V3226	V32024
3. What were the sources of funds, and what proportion came from each of the following categories? (MAKE SURE THE TOTAL OF FACH COLUMN ADDS TO 100)	Percent of total funds spent?	Percent of total funds spent?	Percent of total funds spent?
(a) Company retained earnings	V3203 1a	122021	122026
- 1		1 0 0 5	
(b) Personal savings	. lb		
(c) Borrowed from Friends or Relatives	2}		
(d) Bank Loan	ρβ		:
(e) Bank overdraft	زد		
(f) Supplier Credit	72		
(g) Borrowed from Money Lender	ζ <i>γ</i>		
(h) Holding company or parent company	77		
(i) Sale of equity	i d		
(j) New partner	ĹĴ		
(k) Other (SPECIFY:)	13203 EK	V3203 bk	V3203 eK
ÜESTIONNAIRE	13203 EK#	V3203 bK#	V3203 CK#

						20.		.			.		17.	П
(f) Through training programs organized by buyers?	(e) Through training programs organized by suppliers?	(d) Through specialized training companies?	(c) Through ad-hoc arrangements with other firms?	(b) Through government or other public institutions?	YES1 NO2 (a) Through industry association?	How are these programs organized?	YES1 NO	Do you have joint programs with other firms to provide your workers	(b) All other workers . DAYS:	(a) A worker with the firm for less than 1 year DAYS:	On average, how many days of informal individualized training would a typical production worker in following categories get from a foreman or supervisor over a 12 month period?	YES1 NO2 (⇒ 19)	Do plant foremen and supervisors have responsibility for providing informal instruction and training to production workers?	D. Informal In-plant Training
	V302c f				V3020c		V3019		V30185 22. V	N3018C		73017	ormal instruction and	21. [
	(a) We are skeptical about the benefits of training	(f) Skills provided by schools are adequate for our needs.	(e) Skilled workers are readily hired from other firms.	(d) Do not need training because the firm uses a mature technology and recruits quickly become proficient in the job through learning by doing.	(c) We lack knowledge about training techniques and the management of training programs.	(b) Training is pointless because of high labor turnover.	(a) Training is not affordable because of limited resources.	Neither agree nor disagree2 Totally disagree3	Why does not your firm invest in training?	IE THE COMPANY DOES NOT INVEST IN FORMAL TRAINING, OR INVESTS VERY LITTLE. THEN ASK THE FOLLOWING QUESTION:	(b) Enhancing technical skills related to repair, maintenance and operation of machinery?	(a) Enhancing skills in sales and marketing, personnel administration, accounting procedures, or methods of purchasing of materials?	YES1	Do they aim at
1 21 2 CC						,	V3122G			VESTS VERY	V31215	V3124 5		

	11. When did you initiate this training program?	(b) Enhancing technical skills related to repair, maintenance and operation of machinery?	(a) Enhancing skills in sales and marketing, personnel administration, accounting procedures, or methods of purchasing of materials?	YES1 NO2	10. Was this training aimed at	1	(c) Unskilled production workers	(b) Skilled production workers	(a) Non-production workers		 in 1995, how many workers in each of the following categories received formal training from these external sources? 		NO	 In 1995, did you any of your equipment suppliers, buyers, foreign or local business partners provide training to your employees? 	Part B: In-house Training Provided by External Trainers (training provided by your equipment suppliers, buyers, foreign and local business partners)
ă) repair, maintenance	ating, personnel res, or methods of							No. Trained	e following categorie	_	(⇒ PART C) siners in 1995?	suppliers, buyers, for es?	External Trainers (trainers and local busi
YEAR: V SO (1)		9 and V30 OL	V30 10 W							Avg. No. of days	s received formal training	TSH: V3008	V2907	eign or local business	aining provided by your iness partners)
16. When did you initiate this training program?	(b) Enhancing technical skills related to repair, maintenance and operation of machinery?	(a) Enhancing skills in sales and marketing, personnel administration, accounting procedures, or methods of purchasing of materials?	YES	15. Was this training aimed at .	(c) Unskilled production workers	(b) Skilled production workers	(a) Non-production workers	V 3014			14. In 1995, how many workers in each of the following categories did you send for training to these institutions?	 In 1995, how much did the company spend in total to send these workers for training? TSH	YES1 NO2	12. In 1995, did you send any workers to take courses or get training from technical institutes, universities or industry associations?	Part C: Training Outside the Company (training provided by technical institutes, universities or industry associations)
g program?	related to repa	nd marketing, procedures, o	2 -		Con	らいい	900	Trained	Univers		each of the foli	pany spend in		ers to take cou	ide the Company (training provided tuniversities or industry associations)
	ir, maintenanc	personnel r methods of			CNY	bus	aua	of days	Universities and technical institutions		owing categori	total to send I	(⇒ PART D)	urses or get tra	ining provided ry association
				,	CIN	۵.2	2.2	No. Trained	Asso:		ies did you se	. .		aining from tec	by technical s)
173016	V 3015	V30154			(10	510	Cyla	Avg. No. of days	Industry Associations		nd for tra	13013	13012	chnical in	institutes

TRAINING QUESTIONNAIRE

COMPANIES CAN TRAIN WORKERS AND IMPROVE THEIR SKILLS IN A VARIETY OF WAYS:

- **00@≥** FORMAL INSTRUCTION AND COURSES IN THE COMPANY, PROVIDED BY COMPANY TRAINING STAFF.
 FORMAL TRAINING PROVIDED BY MATERIAL AND MACHINERY SUPPLIERS, TECHNOLOGY LICENSORS AND JOINT-VENTURE PARTNERS;
 SENDING WORKERS TO TAKE COURSES AT A SCHOOL, UNIVERSITY, TECHNICAL INSTITUTE, OR AN INDUSTRY ASSOCIATION TRAINING CENTER; OR INFORMAL IN-PLANT INSTRUCTION BY SUPERVISORS AND CO-WORKERS.

or combine classroom	Part A: Formal Company Training (
 or combine classroom with supervised on-the-job training)	Part A: Formal Company Training (formal training can be classroom instruction alone

Do you have training specialists or staff?

How many training specialists or staff are there?

(⇒ PART B)

NUMBER:

7292

TSH:

2062N

12901

<u>a</u> € Enhancing skills in sales and marketing, personnel purchasing of materials? administration, accounting procedures, or methods of

V290S5

1290Sh

When did you initiate this training program?

Ò

YEAR:

V 290

In 1995, how many workers in each of the following categories received formal training from these company trainers and for how long?

What is their average monthly pay?

	New	New Hires	Other Employees	nployees
1/2001		Avg. No. of days of		Avg. No. of days of
× + - : 1 ×	No. Trained	classroom instruction	No. Trained	classroom
(a) Non-production workers	ann	929	400	५०५
(b) Skilled production workers	ษนร	bnc	ひ 。3	boc
(c) Unskilled production workers	C W D	(nc	CON COC	Coc

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NO.....2

Enhancing technical skills related to repair, maintenance and operation of machinery?

What is the total monthly amount allocated to each of these spending categories?	16.						
V2816G		TSH/MONTH				+ 00d	
7 8)		TSH/MONTH TSH/MONTH TSH/MONTH		•	Allomatica	Housing	
(60		HTNOMHST				Clothing	
(60)	U I MINIOIA IN I	TSHANONTU			Allowance	Transportation	
160	I STI TEAK	TOUNTAR	permanent bonus	month bonus or	Christmas, 13th	Bonus for	
	I SH/MONTH		,	or Profitability	Productivity, Merit	Bonus for	
V28165	TSHMONTH			(SPECIFY:		Other	

THIS TABLE SHOULD BE USED ONLY FOR NORMAL SEASON . FULL-TIME WORKERS (I.E., THE TOTAL OF THIS TABLE MUST EQUAL THE TOTAL IN THE THICK BOX IN QUESTION 1 ON THE PREVIOUS PAGE). BE SURE TO ASK EXPLICITLY ABOUT SALES WORKERS.

Skilled Office (i.e., stenographer, typists, word mathematicians, etc..... Accountants, economists, programmers, Physical Scientists (i.e., chemists, physicists).........03 Sales Assistants09 Specialized Sales......08 Unskilled Office (i.e., messengers, helpers)......07 Professionals (Require University Degree) Office Workers Sales Workers Technicians FOR EACH TYPE OF WORKER, ASK QUESTION 15. IF THE FIRM IS A COOPERATIVE, THEN SEE INSTRUCTIONS IN THE HANDBOOK Managers01 WHEN THIS QUESTION IS ASKED, THE INTERVIEWER SHOULD EXPLAIN EACH OF THE CATEGORIES TO THE RESPONDENT 15. Of your total full-time labor force, how many persons are currently working in each of the following employee/worker categories? V2715mol020506 NUMBER OF WORKERS 302 3 00 00 M08 (IF NONE, WRITE ZERO AND GO TO NEXT TYPE) 307 285 3 0 0 0 300 40 M WOMEN 50M 206 2002 80M 200 29 M05 No 2 20 Laborers, helpers15 Machine Maintenance and repair......13 Electricians, Plumbers, Welders12 TOTAL Industry Specific 2 (Machine operators and assemblers, drivers of Industry Specific 3 (equipment......14 Industry Specific 1 (Skilled) (FOR THE CATEGORIES BELOW; SPECIFY) Foremen and Supervisors11 Industry Specific 4 (Service Workers10 (i.e. cleaners, guards, food preparers and servers) Production Workers L)..... 17)..... 18 NUMBER OF WORKERS V2715mt | V2715 Wt 710 35 <u>ネ</u>い ን ፓ 22 5 € 3/6 ٤ 2.7 <u>\$</u> Z N W ٤ ٢ 4 M N 2 WOMEN

making budgetary estimates, negotiating with suppliers and customers, hiring of personnel and managing daily operations. A manager heads the small manufacturing business of a section of a larger business and, on his/her own behalf or that of the proprietor, plans, directs, and coordinates the activities of the business. Tasks include: planning

A technician applies technical knowledge and principles to identify and solve problems arising in the course of work. He/she organizes maintenance and repair work, and installation of machinery. Supervises workers,

Laborers and helpers perform simple and routine tasks that require the use of simple hand-held tools, or they undertake product sorting and simple hand assembling of components. Tasks usually consist of litting, loading, unloading, washing, polishing, packing by hand, etc.

These workers would include specifically skilled employees, such as carvers for the furniture industry, a masterchef for food processing, or a highly skilled tailor for clothing

N2614	NO. OF WORKERS:			
	14. How many employees/workers died in 1995?	V2605	MONTHS:	
V2613	in 1995? NO. OF WORKERS:		season last?	How many months does your peak season last?
	13. How many permanent employees/workers left because of illness	1 4047 N	2 (⇒8)	YES
V2612	NO. OF WORKERS:			4. Do you have a peak season?
	12. How many employees/workers retired in 1995?	L		
V2611	NO. OF WORKERS:	V2602	he owner? NUMBER:	 How many workers are relatives of the owner?
	 How many permanent employees/workers quit or absconded in 1005? 		DRIAL FIRMS ONLT. CITIEN	mě
V2610	NO. OF WORKERS:		IDIAL EIDAG ONI V OTUFDI	ACK OTTECTION 2 EOD ENTDEDDENE
	10. How much severance pay did you have to pay in total to these employees/workers?	V26025	NUMBER:	(b) 1994?
Nand	NO. OF WORKERS: (IF 0, ⇒ 11)	V2602C,	NUMBER:	(a) 1993?
5	How many permanent employees/workers did in 1995?	_	<u>-time</u> for this firm at the end of	2. How many persons were working full-time for this firm at the end of
8000V	. How many permanent employees/workers did you hire in 1995? NO. OF WORKERS:	V26015t	V2601 Pt	TOTAL
		V2601 fc	V2601pc	Fixed-term (or casual) workers
V2607	Is it your peak season right now? YES1	V260J Sp 7.	U2601 PP	Permanent salaried workers
	Opposite the state of the state	V2601 €0	V26 01 Po	Owners, cooperators or shareholders who do work in the firm
V2406C	A11:001 011 100.	Full-time	Part-time	Type of workers
V2606 9	Additional Full-time:		this firm at the moment?	1. How many persons are working for this firm at the moment?
	How many more workers do you hire during peak season?	6.		

WE NEVER THOUGHT ABOUT IT	 Why haven't you made any changes in your products, production processes, organization or marketing methods in the last three years? (MULTIPLE ANSWERS ALLOWED) 	ASK QUESTION 17 BELOW <u>ONLY</u> IF THE FIRM DID <u>NO</u> I INTRODUCE ANY NEW PRODUCT OR DID <u>NO</u> I MADE ANY IMPROVEMENT OR CHANGE REGARDING ITS PRODUCTS, PRODUCTION PROCESSES, ORGANIZATION, OR MARKETING. ELSE, SKIP DIRECTLY TO THE NEXT SECTION OF THE QUESTIONNAIRE.	TSH: \V2528	Part B: Technological Innovation 28. How much did you pay in total for these services?	4. TECHNOLOGY QUESTIONNAIRE
				nnovation	TIONNAIRE

		μ	5	₩ O,	- [
Could the introduction of this new product or design be carried out entirely <i>in-house</i> , and/or did it necessitate services/training from <i>outside</i> the firm? IN-HOUSE ONLY1 (⇒ 8) NECESSITATED OUTSIDE HELP2	WAS AN ORIGINAL IDEA OF MANAGEMENT	Where did the idea to introduce this new product or design arise from? (MULTIPLE ANSWERS ALLOWED)	What was this last new product or design? (SPECIFY: V2262	NB. OF NEW PRODUCTS: (220) IF 0, \Rightarrow 8. ELSE, ASK QUESTION 2 TO 7 FOR THE LAST PRODUCT OR DESIGNADDITION	INTRODUCTION OF NEW PRODUCTS OR DESIGNS How many products or designs did you introduce in the last three years that you consider were totally new at the time of their introduction?	ج ا ور
IF 0, \Rightarrow 15. ELSE, ASK QUESTION 9 TO 14 <u>FOR THE LAST PRODUCT IMPROVEMENT</u> 9. What was this last product or design improvement/change? (SPECIFY: $\sqrt{22\delta^c}$	7. How much did you pay in total for these services? TSH: V2207 PRODUCT OR DESIGN IMPROVEMENTS 8. How many improvements or changes in your existing products or designs did you make in the last three years that you consider were major/significant at the time you made them? NB. OF IMPROVEMENTS: V208	(SPECIFY: 12206	(SPECIFY: V205x#	7 6 5 4 3	5. Who provided these services? (MULTIPLE ANSWERS ALLOWED) TANZANIAN CUSTOMER1 FOREIGN CUSTOMER	TECHNOLOGY QUESTIONNAIRE art B: Technological Innovation

ECK ON THE FIRM EACT SHEET: IF THE DEVICENT MANAGED AND THE		
•	Part A: Tec	
1	Part A: Technology Acquisition	
	-	

PRODUCTION MANAGER ARE THE SAME PERSONS YOU INTERVIEWED LAST YEAR, SKIP QUESTIONS 1-3 AND GO TO QUESTION 4.

1,5017	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	- 1	plant manager	Г
10109	V2102 /2	6~	Production or	N
17503 V	V2(02 C)	<u> </u>	manager	Π.
	- COTOLOGOTIE (ABRUAU)12		Conoral	J
	POSTGRADIJATE (ABBOAN) 12		Ĺ	
	POSTGRADIJATE (DOMESTIC) 11		< !	
	UNIVERSITY, TECHNICAL 10		(3) G	_
	UNIVERSITY, NON-TECHNICAL 9			
	PROFESSIONAL8	•		
	TECHNICAL/POLYTECH. COLL7			
	VOCATIONAL 6			
	SECONDARY (A LEVEL, FO.5-6)5	YEARS		
	SECONDARY (O LEVEL, FO.1-4) 4			
	ONLY BEFORE 1964)3	7		
	MIDDLE SCHOOL (ST.5-8,	business		
	PRIMARY (ST.1-4, 1-7 AFTER 1964)2	present		
OTHER 2	NONE1	the	QUESTIONS 1 TO 3.	$\overline{}$
LOCAL 1		years in	MANAGER, ASK	_
	education?	many	OR PLANT	_
Nationality?	Highest completed level of	How	THE PRODUCTION	
			MANAGER AND	_
3	2.	-	FOR THE GENERAL	_

CHECK WITH THE RESPONDENT THE INFORMATION ON THE FIRM FACT SHEET AND FILL QUESTIONS 4-6 BELOW.

In 1993 or 1994 (
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NO	YES
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- (a) expatriates?
- 3 foreign licenses?

V2104 c

- (c) foreign technical assistance contract?

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NO. OF EXPATRIATES: (IF $0, \Rightarrow 7$) V2105

> Ģ In what capacity? (MULTIPLE ANSWERS ALLOWED)

V2106x#,	OPERATIVE	ADMINISTRATIVE 3	MANAGERIAL1
V2106x#, V2106y#, V21062#	V2106.2	V2/06 4	V2106×

Have you dropped or added any foreign licenses in the last year?

ADDED3	NO CHANGE2	DROPPED1
-	V210	

How much did you spend on royalties and fees for foreign licenses last year?

(SPECIFY: V2108CH	TSH	
6C#	CURRENCY:	
	V2403C	•

AMOUNT: V2103G

9 Have you signed or terminated any foreign technical assistance contract in the last year?

NO CHANGE3	ADDED2	DROPPED1

V2409

10. How much did you spend on foreign technical assistance last year?

V2104 a

14042

(SPECIFY:	OTHER3	USD2	TSH1
V2110c#	3	2	
		0	

(SPECIFY:

URRENCY:

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AMOUNT:

12)pc

	1 TO 50%	1 TO 20%	TO 10%	%
	×	%	~	
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(e) Mwanza/Shinyanga/Kagera/Mara	(d) Arusha/Kilimanjaro	. (c) Tanga	(b) Marogaro	(a) Dar es Salaam/Coast	13. What percentage of your domestic sales is sold in the following regions (a rough estimate is enough)?		Less than 5 percent	12. What percentage of your total domestic sales is accounted for by your most important client?	(c) larger?	(b) roughly of the same size?	(a) smaller?		NONE0 ONE1 2-5	11. How many were	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	10. Did any previously important competitors exit the market within the last year?	3. COMPETITION
⇒ IF NONE OF THE TWO COMPETITIVE ADVANTAGES WAS 1 (LOWER PRODUCT PRICE) IN QUESTION 15 ABOVE, SKIP TO QUESTION 19.	\Rightarrow IF NONE OF THE TWO COMPETITIVE ADVANTAGES WAS 1 QR 2 IN QUESTION 15 ABOVE, SKIP TO QUESTION 21.	(SPECIFY: VISIS 1#, VISIS 2#)	NONE	FEWER PROBLEMS WITH REGULATIONS 12 MORE EFFECTIVE ADVERTISING	BETTER DISTRIBUTION NETWORK 10 BETTER FINANCIAL SITUATION 10 BETTER ACCESS TO / COST OF CREDIT 11	WELL-ESTABLISHED RELATIONS WITH REGULAR CLIENTS BETTER LOCATION MORE RELIABLE SUPPLIFES	 1	15. What are your two main competitive advantages over your most important competitors? LOWER PRODUCT PRICES	⇒ IF ANSWER TO QUESTION 6 ON THE PREVIOUS PAGE WAS 0 (I.E., CURRENTLY NO COMPETITORS), SKIP TO QUESTION 21.	51-99 percent5 100 percent6	, w	Less than 5 percent	MAKE SURE THAT QUESTION 13 ABOVE ADDS UP TO 100% 14. What percentage of the sales in your own region is sold in the same town as where your firm is located?	(SPECIFY: 19139#	Via	(f) Iringa/Mbeya	COMPETITION QUESTIONNAIRE

THESE QUESTIONS APPLY TO THE FIRM'S DOMESTIC SALES ONLY

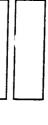
	YES1 NO2 (⇒ 6)	YES	 Have you ever had any implicit or explicit agreement with one or several of your competitors to adjust or coordinate your prices or quantities produced? 	VI 802x 样, VI802 y 样,	REDUCED MARK-UP	2. The last time you had to adjust your prices down to those of competition had a size of competition to the last time you had to adjust your prices down to those of competition had a size of competition to the last time you had to adjust your prices down to those of competition had a size of competition to the last time you had to adjust your prices down to those of competition to the last time you had to adjust your prices down to those of competition to the last time you had to adjust your prices down to those of competition to the last time you had to adjust your prices down to those of competition to the last time you had to adjust your prices down to those of competition to the last time you had to adjust your prices down to those of competition to the last time you had to adjust your prices down to the last time you had to adjust your prices down to the last time your prices.	⇒ IF THE ANSWERS TO QUESTION 1 (b) AND (c) ARE <u>BOTH</u> 1 (i.e., NOT IMPORTANT),	(c) To compete with imports	(b) To compete with other firms producing domestically	(a) Cost of finance, raw materials, and utilities	Not important1 Somewhat important2 Very important3	 Indicate how important the following factors are for the way you set your prices using the following scale:
	V1864	nt at the moment?	nent with one or several of your .9. oduced?	2 y # , V1802 2 # 8.	V1302 x	n to those of competition for distance.	(c) ARE <u>BOTH</u> 1 (I.E., NOT IMPORTANT),	V1801 C		1/80/5	1 1 2 2 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	or the way you set your prices using the 5.
(c) larger?	(a) smaller? (b) roughly of the same size?		are	Out of your current competitors, did any of them enter the market <u>within the last year?</u> YES1 NO	Less than 5 percent 1 5-10 percent 2 11-25 percent 3 26-50 percent 4 51-99 percent 5 100 percent 6	What is your market share, i.e., what percentage of the total industry output (i.e., in the whole Tanzania) for this product is produced by you?	MORE THAN 10	1	0	Approximately, how many competitors are there at the moment for your principal product or product range?	prices?1 quantities?2	Does it concern.
10811	18092 V18090			market within the last year?	V1807	olal industry output (i.e., in the		V1806	(⇒ 10)	<u>noment</u> for your principal product	V1805	

61. What proportion/fraction of your domestic sales do you sell through the following marketing channels?	1
65. What proportion/fraction of your exports are sold through the following marketing channels?	

2. GENERAL FIRM QUESTIONNAIRE

(b) Retailer or wholesaler, public	(a) Retailer or wholesaler, private
(%)	(%) V17619

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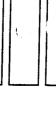
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(c)	(b)	
(c) Through pri	(b) Through go	



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	Throug	

9	a
Through government trading agency	Direct to foreign buyer

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%

V17656

(%)	
729CIN	

ivate
trading
agency

(d) Other

(SPECIFY:

971765c

(%)
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66 .
Have
you
you added ar
3
/ manufacturing
locations in the la
ğ
ast yea
year?

: N	_	

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67. F
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77. Have you added any sales, distribution or administrative offices located separately fror plants in the last year?
distribution o
r administrative
offices
located
separately
τo



8 V17640

%

71764 S

64. Of this exported output, what percent is sold . .

%

V1763

(a) within Africa?

63. What percent of your output is exported?

62. Do you export your products?

YES _____1
NO _____2

(⇒ 66)

V1762

MAKE SURE THAT QUESTION 61 ABOVE ADDS UP TO 100%

3

Other

8

38

8

(SPECIFY:

(e) End user, public

(d) End user, private

(c) Other manufacturer, for use as an input

MAKE SURE THAT QUESTION 64 ABOVE ADDS UP TO 100%

(b) outside Africa

FOR FIRMS THAT DON'T HAVE AGGREGATE FIGURES, FIRST ASK QUESTION 58. FOR FIRMS THAT HAVE AGGREGATE FIGURES, ASK QUESTION 55, THEN SKIP TO 55. What is the estimated Land and Buildings?	Land and Buildings? Land and Buildings? V16557 U16557 & What would it cost to replace Item No. []	EQUIPMENTS SESTION 55, THEN SKIP TO STORE TO STO	58. Whi (2) (3) (5) (3). If (2) (3) (3) (5) (5) (6). If en 60. Plear	V1659 a Without more W16,59 b V16,59 b V16,59 b V16,59 b V16,59 b V16,59 b
LIST THE FIRM'S MAJOR PIECES OF LAND, BUILDINGS, AND EQUIPMENT AND ASK:	56. What would it cost to replace Item No. []?	57. How much could you sell letm No. []?	IF THE FIRM RUNS	TO QUESTION 61.
Land				following scale:
Equipment 1			(a) Shortage of local raw materials and intermediate inputs	V1660a
Equipment 2			(b) Shortage of imported raw materials and intermediate inputs	
Equipment 3			(c) Shortage of skilled labor	
Remaining Items			(d) Equipment breakdowns	
Total			(e) Lack of working capital	
DON'T FORGET TO FILL UP QUESTION 55 ABOVEI	ION 55 ABOVEI		(f) Lack of demand	
GENERAL FIRM QUESTIONNAIRE			(g) Other (SPECIFY:)	

44. Are there any other important cost items we have not alre what the

Cost Item	by are and the amounts you spent on them in the last [PERIOD]:
HST	ready asked? If so, please tell us e last [PERIOD]:

50.

How much sales or value-added tax (outgoing) did you

pay last [PERIOD]?

Central Government

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		1 M d (V		·	
		,			1017

5 What were your gross profits last [PERIOD]? (before depreciation and tax)

HST: N1545

53.

⇒ IF THE FIRM MADE A PROFIT, SKIP TO QUESTION 47.

6

What were the three main sources, by decreasing degree of importance, for financing/covering this loss? Savings of the firm from previous periods Sales of equipment..... Your own money.....5 Supplier credit3 Bank overdraft......2 Bank loan.... Loans from friends and relatives4

#2:

*

275TV

(Specify:

New shareholders' capital8

47. What was the value of depreciation last [PERIOD]?

TSH:

1451V

TSH:

(m) External cleaning services

N6443W

48. What were your dividend payments last [PERIOD]?

49. How much company tax did you pay last [PERIOD]? Central Government

₹ E

TSH:

8451A

1549 V1549

ŦSH: V15.50

51. How much excise tax did you pay last [PERIOD]?

(IF YOU CANNOT GET ANNUAL FIGURES THEN GET MONTHLY FIGURES)

Central Government

1.551A рег

N12211 (time unit)

52. What amount is paid per year in Local Authorities service charges?

Local Authorities

TSH: V1562

What was the total import duty (including surtax) paid last [PERIOD] on:

Imported Capital Equipment

Imported inputs

HSH:

NISE'SCE

HSH: VISS3I

54. What tax exemptions did you receive from the government tax authorities through or from the Investment Code or other mechanisms in the last [PERIOD]?

1. VISS4 PLIC	Amount R (A
2 1220	E STAN RZA
3. P3c	R3A .
4. R4C	1244
5. RSC	125A

35 What was the value of your finished goods inventory at the beginning of the last [PERIOD]?

HST SE411

- <u>36</u>. What was the value of your finished goods inventory at the end of the last [PERIOD]?

HST:

V1436

37. What accounting method do you use to value inventories?

Weighed Average.....

V1437

- V1437#
- 38. What was the total cost of raw materials used, excluding energy, last [PERIOD]?

TSH: 85AIN

What proportion of your raw materials was sourced from businesses you own?

8 V1439 5

ਭ

from businesses located abroad?

a)

from businesses located in Tanzania?

- 8 V14395
- 40. What proportion of your raw materials were bought on the market?:
- ê from Tanzanian manufacturers?

38

V14404.

3

Maintenance and repair

71440P

from Tanzanian firms importing the raw material? (%)

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8 N(4,40/c

41. What was your total wage bill last [PERIOD], excluding all allowances, benefits and social charges?

HST ノナセン

42. What was the total labor cost last period, including wages and all allowances, benefits, and social charges?

V1442 >

43. What were the indirect costs of your business, e.g., rent and utilities, in the last [PERIOD]?

(a) Rent

HSH:

Electricity

9

<u>o</u> Water

<u>a</u> Telephone

æ Liquid fuel (excluding electricity)

3 Solid fuel and gas

9 Transportation costs (other than for fuel)

3 Security (other than that included in the wage bill)

9 Promotion and advertising

B Total interest payments

3 External accountants

V1443a

TSH: V14436

HST. HST

TSH:

TSH: HSH:

TSH: TSH:

TSH: TSH:

MAKE SURE THAT. TOGETHER. QUESTIONS 39 AND 40 ADD UP TO 100%.

directly imported by you?

BELOW	סטר				?	ω	4.	Çī
QUESTION 20 INTO THE BOXES BELOW	X	•		NONE VISCS ()	· ·	5	7	V132315
What was th	What was th		in 1995 (1994/95)?	5				250
1) 23. V1323	What was the <i>value</i> of the purchases of [INPUT]	HST	in 1994 (1993/94)?	714				rss rs4 rs3 rs5 rs4 rs3
	purchases of		in 1993 (1992/93)?	r13 r15				r 53
→ 24. V1324	In terms of <u>units</u> , what pe [INPUT] was imported		in 1995 (1994/95)?	715	7			55,
1324	in terms of <u>units</u> , what percentage of [INPUT] was imported	PERCENT	in 1994 (1993/94)?	دالم				457
	entage of		in 1993 (1992/93)?	r 13				r53
→ 25. \	In terms of to	-	in 1995 (1994/95)?	13ء	/2			r 55
25. V1325	in terms of <u>total value</u> , what percentage of [INPUT] was imported	PERCENT	in 1994 (1993/94)?	417	1-			r55 r54
	at percentage		in 1993 (1992/93)?	r13				253

NOTE THAT. FROM HERE ON. MOST OF THE FOLLOWING QUESTIONS REFER AGAIN TO [PERIOD]

	26
1	26. What was the value of output last [PERIOD]? (SHOULD BE VALUED AT THE CURRENT MARKET PRICE)

TSH: V1326

What was the value of the inventories of your raw materials at the beginning of the last [PERIOD]?

TSH: V133)

27. What was the value of sales of manufactures last [PERIOD]?

TSH: V1327

28.

What was your income from trading (value of sales), if any, last [PERIOD]?

V1323

TSH:

33. What was the value of your work in progress inventory at the beginning of the last [PERIOD]? 32. What was the value of the inventories of your raw materials at the end of the last [PERIOD]? HST:

V1332

ŦSH: V1333

29. What was your income from services (value of sales), if any, last [PERIOD]?

V1329

TSH:

34. What was the value of your work in progress inventory at the end of the last [PERIOD]?

HST:

If you had any additional income or other returns such as subsidies, etc., what was that income last [PERIOD]?

TSH:

V1330

QUESTION 14 INTO THE BOXES	→ 17.			₽ 18.			19.		
BELOW	What was the <u>val</u> [PRODUCT]	What was the <u>yalue</u> of the sales of [PRODUCT]	sales of	In terms of u	In terms of <u>units</u> , what percentage of [PRODUCT] was exported	entage of	In terms of to	terms of <u>fotal value</u> , what percentage [PRODUCT] was exported	t percentage d
11217-15		TSH			PERCENT			PERCENT	
/	in 1995 (1994/95)?	in 1994 (1993/94))	in 1993	in 1995	in 1994	in 1993			in 1993
	7		1,00,00	1001100/1	(1000001)1	1/00/2001)	(1894/85)7	1(46/0661)	JERIZERI
1. VIZI7C)	V	417	413 ris	7	417	712	517	41.	23
2 V121712	725	424	r23	1,					
5/11211 E	<i>د</i> 35	634	733	5					-
4. V121714	542	44)	543	Г					•
5. V1217,5	. 425	45,	743		152 LSA	753	55	154 153	153
				81218 V1218	V1218	V1218	V1219	V1219 V1219 V1219	V1219

MAJOR INPUTS ARE HERE UNDERSTOOD AS ENCOMPASSING ALL INPUTS IN THE PRODUCTION PROCESS (FOR INSTANCE, FOR A SMALL WOODEN FURNITURE MANUFACTURER, THIS WOULD OF COURSE INCLUDE WOOD PURCHASES, BUT ALSO THE PURCHASES OF GLUE, NAILS, ETC.).

ASK QUESTIONS 20-25 ABOUT THE FIRM'S MAJOR INPUTS.

20.	⇒ 21.			2 2.	→ 22. V1222		٠		
What are your firm's five most important production inputs?	What proport purchases (x	What proportion of your firm's total purchases (צ <u>פו/עפ</u>) did [INPUT]	n's total UTJ	What guar	What <u>quantify</u> of [INPUT] did you purchase	ı purchase	.7		
V1221715	represent?	~	,						
		PERCENT		in 19	in 1995 (1994/95)?	in 19	994 (1993/94)?	in 19	in 1993 (1992/93)?
LIST IN ORDER OF IMPORTANCE	in 1995 (1994/95)?	in 1994 (1993/94)?	in 1993 (1992/93)7	Quantity	Unit Used (Kilos, Dozens, etc.)	Quantity	Unit Used (Kilos, Dozens, etc.)	Quantity	Unit Used (Kilos, Dozens,
1 V1220 Y)	715	×14	r18 051	150	(Sn	140	0.41	126	(S)
2 V1220 r 2	r'25	1	2	۱,	**	7	5	70	λ,
3.	787	\$	۲	13	۲٦	3		,	J
\$	542	٦	یم	5	- 1	3		-	y
95	55,	LSS LSA	r 53	rs3 955	SSN	φμς	58B SAN	\$\$\$	V35

LOWER2 THE SAME	11. How would you compare the quantity of manufactured goods (units) sold this in 1995 (1994/95) to that of 1994 (1993/94)?
V110	
 Have you added, eliminated or changed any of the firm's products since our visit last year? (MULTIPLE ANSWERS ALLOWED) 	. READ THE ROUND II FACT SHEET TO THE FIRM TO REMIND THE RE PRODUCTS THE FIRM WAS PRODUCING LAST YEAR, ANSWER QUED UP QUESTION 14 IN THE TABLE BELOW.

➡ 12. By what percentage did the quantity of manufactured goods sold change?

PERCENT: V1112

SPONDENT OF THE

	ш	•	~
CHANGED4	ELIMINATED3	ADDED2	NO CHANGE1
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V1113×

IF ANY ADDITION, ELIMINATION OR CHANGE, SPECIFY: $V(1) \otimes X \Rightarrow V(1) \otimes V(1) \otimes V(1)$

V111359

NOTE THAT THE FOLLOWING TABLES (QUESTIONS 14-25) MUST BE USED FOR <u>ALL FIRMS INTERVIEWED,</u> REGARDLESS OF SIZE OR EXISTENCE OF ACCOUNTING SYSTEMS WHICH HAVE AGGREGATE FIGURES.

ASK QUESTIONS 14-19 ABOUT THE FIRM'S MAJOR PRODUCTS. NOTE FOR THESE QUESTIONS: TRY TO AGGREGATE PRODUCTS. WE DON'T NEED RED SHIRTS AND BLUE SHIRTS; JUST SHIRTS. WE ARE TRYING TO GET A SENSE HERE OF HOW DIVERSIFIED THE FIRM IS.

_		,								
	Ī	1 5.			.61					
	What are your firm's five most important manufactured products?	What proportion of your fi manufactured sales (val. [PRODUCT] represent.	What proportion of your firm's total manufactured sales (<i>value</i>) did [PRODUCT] represent	n's total) did	What <i>qua</i> r	What <i>quantity</i> of [PRODUCT] did you sell .	you sell			
			PERCENT		in 19	in 1995 (1994/95)?	in 19	1994 (1993/94)?	in 10	in 1993 (1992/93)?
,	LIST IN ORDER OF IMPORTANCE	In 1995 (1994/95)7	in 1994 (1993/94)?	in 1993 (1992/93)?	Quantity	Unit Used (Kilos, Dozens,	Quantity	Unit Used (Kilos, Dozens,	Quantity	Unit Used (Kilos, Dozens, etc.)
	1. VU141	A112-12 . LIA	+12.	217	70)-	15091111	-	V11/6 04)		VIA 16 U3)
,—	2 VIII462	VIII 5725	-24	(°23)		5	,	5	,	5
	3. ()	38.0 "	634	r33		-				3
		,		,						
·	* 12 C	n 145	443	743		۲	-	7		5
	5. (7	55.4	48,1	623		V1116 V55		V1116 U45		V116035
ENES .	ENERAL FIRM QUESTIONNAIRE				771116	LA1116021-022	LVU	540. H D911117-	r\\ \	E VI116931-935

3 > 3 : 1

Yes1	 Does your firm keep accounts on an annual basis? 	
VICA - S. What we		2. GENERAL FIRM QUESTIONNAIDE
vinat were your firm's <u>annual</u> sales of manufactures in		381

Ņ Is information on the inputs and outputs related to your your last completed fiscal year?

The state of

No......2

(⇒ 3)

(⇒ 4, AND NOTE 1 FOLLOWING Q [PERIOD] WILL THE FISCAL Y

ယ What is both the easiest and the latest time period for and outputs related to your production process?

6 MONTHS..... 1 WEEK.....OTHER 2 WEEKS..... 1 YEAR..... 1 MONTH..... (SPECIFY A5001A

What are the beginning and ending dates of this [PERI

Ending Date:

Beginning

IMPORTANT NOTES FOR THE INTERVIEWERS

œ

By what percentage did the profit rate change?

PERCENT:

V100

σù

(roughly, question 5 to 25). Yet depending on [PERIOD], please note the following: A number of questions in this section do not refer to the *[PERIOD]* that was just defined but to YEARS (e.g., 1993, 1994, 1995). Such questions are indicated by the following symbol:

is no particular problem: just read these questions as they are written; If [PERIOD] = one calendar year (e.g., from January 1 to December 31, 1994), then there

9

How would you compare the value of total manufactured sales

(price x quantity) in 1995 (1994/95) to that of 1994 (1993/94)?

N009

- If [PERIOD] = one year, but not a calendar year (e.g., from July 1, 1993, to June 30, always indicated between brackets) so as to match with [PERIOD]: 1994), then '1993' should be read '1992/1993,' 1994' should be read '1993/1994,' etc. (as
- responses on the basis of the available information. If [PERIOD] = less than a year (e.g., 6 months, 1 week), you must work out <u>yearly</u>

31, 1995, replace [PERIOD] in the following questions by 'the 6 months from July to December that in order to ensure for consistency you should always mention [PERIOD] in full when reading the questions: for instance, if [PERIOD] is '6 months,' from July 1, 1995 to December Moreover, for the questions that do refer to [PERIOD] (question 6 and 26 onwards), remember

GENERAL FIRM QUESTIONNAIRE

VIOO7	(⇒9) (⇒9) RING BOTH PERIODS, NOTE EATER LOSS SHOULD BE CO DSS SHOULD BE CODED 'HIG	1994 (1993/94)? HIGHER	OD] that we will now use for our Date: VIOO4
6	1995 (1994/95) to the 197	NO, BELOW AVERAGE	ou to use in discussing the inputs VICO 3
V1006	- ,	6. Can the last [PERIOD] be considered as an average period? YES	HAT IN THE VIO \$ 2 UESTIONS REFER TO
45001A	, TSH:	(b) 1994 (1993/94)?	production process available for
V10059	TSH:	(a) 1993 (1992/93)?	400

By what percentage did the value of total manufactured sales LOWER HIGHER..... THE SAME..... (⇒ 11)

01010

change?

PERCENT:

IF YES, SPECIFY IN DETAIL: V0 910 #

10910

11. Did you exit any other business this year?

VONI

10. Did this firm receive inputs from, or supply inputs to, any of the businesses that you started or acquired in 1995?	YES 1 NO2	IF THE ANSWER TO EITHER QUESTION 7 OR 8 WAS YES, THEN ANSWER THE QUESTIONS 9 AND 10. OTHERWISE, SKIP TO QUESTION 11. 9. Are any of the businesses that you started or acquired in 1995 in the same line as this firm?	NO2 VOGOS	8. Did you acquire any other business in 1995?	NO 2 VOGO 7	7. Did you start any other business in 1995?	Part C: Additional Questions	1. ENTREPRENEU	
	(SPECIFY: VOY 13 +	LACK OF DEMAND 1 LIQUIDITY PROBLEMS 2 COMPETITION FROM IMPORTS 3 UNAVAILABILITY OF RAW MATERIALS 4 PRICE OF RAW MATERIALS 6 OTHER 6	13. Why did you exit this business?	(SPECIFY: V0912 #	CLOSED IT 1 SOLD IT 2 OTHER 3	12. What was the form of exit?	Part C: Additional Questions for Owners Interviewed Previously	ENTREPRENEURSHIP QUESTIONNAIRE	

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	Additional Questions for Owners
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ASK THE QUESTIONS IN PART C ONLY TO OWNERS WHO WERE INTERVIEWED LAST YEAR. IF THIS IS THE FIRST TIME THIS OWNER HAS BEEN INTERVIEWED (AND PART B HAS BEEN COMPLETED THIS YEAR), THEN SKIP TO THE NEXT SECTION OF THE QUESTIONNAIRE.

		2			
	Have you	Name of the Course?	3. How long did this	4. Of what did this training consist?	5. Was this training
	in 1995 from []? YES1 NO2	(e.g., USAID Financial Management Training Course)	MONTHS	MANAGEMENT 1 TECHNICAL 2 ACCOUNTING 3 OTHER (SPECIFY)	local or overseas? LOCAL1 OVERSEAS2
	(⇒ NEXT INSTITUTION		(MULTIPLE ANSWERS ALLOWED)	(MULTIPLE ANSWERS ALLOWED)	
1. Government?	1) 1080A	V0802 r 1			
2. Donor?	V080) 52	V0302 ~ 2			
3. Foreign firm?	1.1	17			
4. Local firm?	и	3			
5. N.G.O.?	. 17				.
6. Military Training	. 5	ז			
7. Other? (SPECIFY:)	١,	5			

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Have
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acquired
any
of the
following
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NO2	YES	ì
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(a) a house backed by title?

(b) a motor vehicle?

V0806 5	10806 C

(c) a farm?

(d) other real estate?

> 9080A

103060

	YES1 NO2	9. Are any of your other businesses in the same sector as this firm?	.8. Do you currently own any other businesses? YES	YES1 NO2	!7. Was this other firm foreign owned or foreign managed?			
	V0726		8260A	V0727		Part B: Personal History of the Owner	1. ENTREPRENEURS	
YES1 NO2 (⇒ SKIP PART C AND GO DIRECTLY TO THE NEXT SECTION)	31. Excluding your current businesses, have you ever owned any other business?		IF YES, SPECIFY IN DETAIL:	YES1 NO2	 Does this firm receive inputs from, or supply inputs to, any of your other businesses? 	istory of the Owner	ENTREPRENEURSHIP QUESTIONNAIRE	
	other business?			,	vour other businesses?			

3	2.	-		Name the type of business How long were What was the form of exit? you in that CLOSED IT	33.
			LACK OF DEMAND	Why did you exit this business?	35.

	YES1 NO		BOUGHT IT	22. How did you acquire this business?	NO2 (⇒ 23)			(c) a farm?	(b) a motor vehicle?	(a) a house backed by title?	NO	20. Do you own any of the following?		
WORKING IN A FIRM IN HIS INDUSTRY	UNEMPLOYED		V 06 7 2. 25. How many years of experience did you have in this industry prior to acquiring this business?	(SPECIFY:	(f) Other?	(e) Were you self-employed?	Vo62 od (d) Did you work and learn at home?	V06 2 à c (c) Were your parents in this business?	V 0 6 7 20 5 (b) Did you work for another firm?	V 0620 c, (a) Did you work for this firm?	YES	24. What form did this experience take?	Part B: Personal History of the Owner	1. ENTREPRENEURSHIP QUESTIONNAIRE
7	ng this business? 1 (⇒ 28) Voó '∠ 6 3 (⇒ 28)	YEARS: VO6 2 S	7							V0624a				

12. Were 1. What did you study at the university? 1. What Did you study at the university?	0. What year did you leave school/vocational program/university?	Part B: Personal History of the Owner	1. ENTREPRENEURSHIP QUESTIONNAIRE
12. Were you an apprentice? YES		wner	ONNAIRE

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	Have you ever received training from []?	Name of the Course?	How long did this training last?	When did you take this training?	Of what did this training consist?	Was this training local or overseas?
	YES1 NO2	(e.g., USAID Financial Management Training Course)			MANAGEMENT1 TECHNICAL2	LOCAL1 OVERSEAS2
	(⇒ NEXT INSTITUTION		MONTHS (MULTIPLE	YEAR	OTHER	
			ANSWERS ALLOWED)		(MULTIPLE ANSWERS	
1. Government?	1051461	V0515 r1				
2. Donor?	V0514 12					
3. Foreign firm?	V051423	},				
4. Local firm?	VACIL					
	434164					
5. N.G.O.?	V0514×5	5				
6. Military Training	V0514 6	2				
7. Otheの (SPECIFY:)	V051467	1.7				

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- IF YOU INTERVIEWED THE OWNER IN WAVE I OR II OF THE SURVEY <u>and</u> the owner is still the same person, skip to part c of this questionnaire. Otherwise, try to interview the owner during this wave.
- THESE QUESTIONS ARE TO BE ANSWERED BY THE OV

What was the main occupation of your father? OWN BUSINESS, MANUFACTURING 1 OWN BUSINESS, TRADING 2 OWN BUSINESS, MANUFACTURING 1 OWN BUSINESS, TADING 1 OWN BUSINESS, MANUFACTURING 1 OWN BUSINESS, TABINATION 1 OWN BUSINESS,	How long have you lived here? 7. Was this business owned by your parents or other family members? YES1 NO	Were you born in this town? YEARS: $Vo \mu o Z$ EMPLOYEE, GOVERNMENT ADMINISTRATION. 5 EMPLOYEE, PRIVATE SECTOR ENTERPRISE. 6 TEACHER HOUSEWIFE OTHER OTHER (SPECIFY: $Vo \mu o Z$	MALE	CHAIRMAN OF THE COOPERATIVE. 3. IF THE OWNER IS NOT AVAILABLE, TRY TO MAKE AN APPOINTMENT WITH THE OWNER/CHAIRMAN LATER TO ASK THESE QUESTIONS. IF YOU CANNOT SEE THE OWNER/CHAIRMAN, OR IF THE FIRM IS A FOREIGN OWNED OR PUBLIC ENTERPRISE, SKIP THIS SECTION AND PART C.
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St. or Fo. No.:

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1. ENTREPRENEUR	ENTREPRENEURSHIP QUESTIONNAIRE
Part B: Personal History of the Owner	
3. ASK THE OWNER OR MANAGER TO DESCRIBE ANY MAJOR <u>EVENTS</u> OR <u>CHANGES</u> THAT OCCURRED SINCE WE LAST VISITED IN 1994, WHICH SIGNIFICANTLY INFLUENCED THE FIRM'S ABILITY TO DO BUSINESS (E.G., THE FIRM'S REVENUES, COST STRUCTURE, ETC.)	COMMERCIAL LAW SOUND SATER OF STREET
SUPPLIERS VOSOS AHOR CLANDER	
	SOURCES OF FINANCE
	The Ans Care
ABOR MARKET VO 3056# CHI , JOSCH C.	16 A. J. C. C. L.
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READ FROM THE ROUND II FACT SHEET THE INFORMATION WE HAVE ABOUT THE FIRM'S LEGAL STATUS AND OWNERSHIP STRUCTURE AND CHECK THEM WITH THE RESPONDENT. THEN, ANSWER THE THREE FOLLOWING QUESTIONS AND DOCUMENT ANY CHANGES IN THE SPACE IN THE RIGHT COLUMN. Is(are) the Tanzanian owner(s) . . ? <u>o</u> 9 (a) private owner(s), Tanzanian? is(are) the owner(s) . . ? (b) a subsidiary of a foreign firm? hs this firm . . ? What is the legal status of this firm? (a) a subsidiary of a local firm? foreign state? Tanzanian state? private owner(s), foreign? (⇒ 5) NO 2 YES PARTNERSHIP 2 COOPERATIVE 3 NO.....2 YES.....1 CORPORATION 3 CORPORATION5 SOLE PROPRIETORSHIP1 (⇒ 5) (⇒ 5) V0204 V0203d 102036 V0203 C V0203 a V0202a V0201 ENTREPRENEURSHIP QUESTIONNAIRE Part B: Personal History of the Owner CHANGES TO OWNERSHIP AND LEGAL STATUS (FIND OUT HOW MANY SHARES WERE V020104 # 3000 D

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	for answering Questions 34-45:	activity definitions fo	At a school, vocational or training institute B. At an industry association training center
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			N
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V44	V43A V43B ~		
	A B C D E	4 11:00	VYIA VOIS " "
	HOURS		A B C D E
PUBLIC 1 PERSO PRIVATE 2 PAYME MADE ZERO.		HOURS	
COMPA			(IF NO FOR ALL, SKIP TO THE END)
vocational or technical institute a public or a private institution	THE BOTTOM OF THE PAGE	THE BOTTOM OF THE PAGE	M YES1 B NO2
If you spent time doing activity A, was the school,	you spent on each of the following activities on your own time (not on company time)	Work or on company time READ THE LIST OF ACTIVITIES SHOWING	READ THE LIST OF ACTIVITIES AT THE
44.	How many hours in the nast 40	How many hours in the past 12 months have you spent on each of the following.	R In the past 12 months, have you participated K in any of the following learning activities?
		42.	4.

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Formal training courses provided by your employer

At an industry association training center

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Watching others or learning on your own Instructions from a supervisor or co workers.